Weekend FT The greatest show in Europe sectrow＂


Flying high and low
 British doubts on


 ment to hold a monetary union referendurn in the
coming few monthe Page 22；When the countdown
faltered，Page 8
European police agonncy plan set for delay：
Plans for ra European onolice geeancy simitar to the
US Federal Bureau of Investigation to tackle cross． Ub Federal Bureau of Investigation sim tackle trose
borrier rrme are likely
British remusal to let the European in ica because of British refusal to let the Buropean
US challonges EU boef ban：The US Launched
its lony threatened legal challenge to the European
Union andon a controversial ban on hormonenterreatedepean beef
would surespod conidencot that other countries
Hard to swallown Moves tn Brussels to give

British Trelocommumications＇share of the
basic
UK telecomes market is ilikely
to halve ove
 variety， 8 consultant predicted．Page 4
 ren employers＇federation has brought a public dis
pute among Japanese industry leaders，drawing priticismong fom apenecen indusustry leaders，drawing
pon Steel．Page 22 uS budget conce FT－SE too hudex Later rally，anter a slimila
 3,760 －Conation 3，760
3．750
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 $3,730 \cdots-\cdots$
$3,720-\cdots$
$3,710 \cdots$



HK democrats shunnedi CCina appointed
several of Hong Kang＇s richest and most powerful figures to the new 150 －member Preparatory Com－

 as reducing the risk of new flare－upg．
Page
Earty tar
 ${ }^{2} 3$ percentage soints ahead of the leader of the 23 percentage points ahead of the
night－wing Liltad party．Page 8
Folkser wins cash plocige：Fokker，the
cash－strapped Dutch aircraft maker．won the
 credits，enought to sustain the company for another
jive weekw whili it esearches for a way to secure lts
long term future．Page longterm future．Page 6
 squad in the USUState of Utath Death penalty oppo
nents used the case of John Albert Taylor，con－ victed of filing an an 11－year－old dirl）to press both for an end to capital punishment and to the friring
squad，a method of executiton used in only two US
tates． Ducheoss tacos wrte The Duchess of York taces
being served with a writ clatming she failed to repay a 11000,000 （si154，000）loan if the writ is served． Me Duchess has 14 days to ether pay up ar notity．

| Compamies in this lesue |  |  |
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| Abblat | 5 Juarine matreson |  |
| ${ }^{\text {Amm }}$ | ${ }_{8}^{5}$ S Lery Group |  |
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| Getene | Rubloon | － |
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## Germany plans reforms package to boost economy

 stimulate the cabinet plans to to
jobsom ant reate
jit witain the budget defi． cit with an ambitious package of
welfare reforms．state sell－ofis and deregulution meassures．
It will unveil the special It will umveil the special action
provameon Tupssay ween th
vovernment relosec
 economic report．It comes agains
a bakekeround of rising unemploy
ment，now expected to reacl 10
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aormaly at least 1 percentage


## Moscow sold oil shares for stake in private bank



[^0]Social Democrats fall behind conservative opposition for first time

## Poll shock for Swedish party

By Hugh Carnegy
in Stockholm
Sweden's governing Social
Demoratic party which has
dominated the dominated the country's poli.
tits for more than sis deaces, was shaken yesterday by an
opinion pon which showed it sialiung Mode conservatitiv oppo-
first time in in polling hy for the list twas in polling history, of the problems fracinag Mr
Gbran Persson. the
minanee
mimister, who is to taze over

##  <br> All Bosnia war prisoners to be freed

| By Paut Wood, Bernard Gray and Bruce Clark |
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| ducing the risk of new flare- |
| nts wer |
| Dayton accord, which has been |
| 研 |
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| slow proeress over prisoners, |
| talks in the Bosmian Serb |
| oghold of Pale, while the confi- |
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## Sarajevo has problems adjusting to peace





Russians switch on to local TV


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& \text { sum }
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 service.
His spech ecchoes his campaigm pledges in the presilential
election race last year to abolisb militry serzee durims his seven-yeare term, and follows comments yrom severnil
politicians in the past few days that he was beckinning to politicians in the past fex days that he was beckinning to
discusus the issue.
Mr Paul Quiles. the opposition Socialiss parts spokesman
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 higher among young people
In 1994, there were 262,000
In 1294. thene were 2 2.a.200 male conscripts with an averawe
age of
objectors.

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## Chirac signals end of call-up

French trade surplus soars

 Frible 6 shan in Oceobber Novembers figure is more than


 controversy voer nuclear testing
 while there
food sector. easily evarceed the government's most recent prediction of

Zill director sacked
ZiL the onceprestigious Russian limousine manufacturer, has
sacked Mr Alessnder Yefanco as its general director after outside sharetholders expressed dissatisfaction ritith his
attemptst to
said
sid sadd Mr Yefanov bad falled to tackle urgent problems, pursua
chaotic staffing practices, and misused funds raised from property sales
Mr Yefanov's
Mr Yeflanov's removal is a further example of how



 Search for new Polish PM Poland's President Alelssander Kwasniewsti. yesterday
aocepted the resignation of Mr
minister, who haze
 the esearch for a successar be had taiks with two
Sobidarity-based opposition partijes the Freedom Union and
the Union of Labourr which sugeseted a non- party cabinet of Sou Union of Labour, which suggested a non- party cabinet of
technocrats headed by Mr Whadyslaw Bartozzeski, the 73 year-lld former foreigen minister. Learders of the two Eoverrament coallition parties, the former
communist Left Demoratic Alliane SLD) and the Polish
Peasunt
 on s common candidate. The SLD, the largest party in
parilament, has hinted that it is ready to propose new


Czech rail sell-off proposed
The board of Ceske Drahk, the Czeech state rail concern
Yesteroidy decided to propose pivatisiag about athird of its
network as part of a restructuriving plan. The plan, under






Fewer drugs on Balkan route


 possiliy destined for western Eu
Bularia, suggetng the
inside the country. they said of
popries in Bulgaria in fioiation or the country's laws nand the United Nation's convention on druys, acountry's saws sund
mindsty data. The chief prosecutor has declined to health $\begin{aligned} & \text { action, saying growing poppies does not amount to ta drug } \\ & \text { Reroduction }\end{aligned}$
Reut, Sofic

 French corruption law reform sought


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Presidential whodunnit is talk of Washington








BEIJING SHUNS

Indonesia cuts
import tariffs

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US files WTO case
over EU beef ban

| By Guy de Jonacuibres |
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| Us yesterday lammched its |
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| ated beet, |
| would surpoort its action. |
| he US has lodged a formal |
| equest in the world trade |
| On |
| the issue This |
| is the first stage in a procedare |
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| a of a WTO panel to rule the dispute |
| The request has been made |
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| Eivenstat said the US had |
| been in cantact with several |
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| nada sald it had bee |



Opinion polls tempt Peres towards an early election




## Taiwan decides to walk before it flies



After failing to la


## 8 IE MUSEE IMAGINARE

2-6 February 199 Park Lane Hotel, London
Monet, Renoir, Turner, Cázanne, Matisse, Van Gogh, Modigliani, Degass, Toulouse-Lautrsec $;$
Chagall, Gauguin, Picasso, Ktiant, Schiele One hundred 'master copy' paincings by artists of Le
Musfe lmaginaze, working for the Fondazzione dei Falsi Musec lmaginame, working for the fondazione ded Fal
d Aurore, will be available for the first time in Loodon. To mark the fists day of the exhibinion, a chamity auction of master copy of one of ine ered lace ous behalf of The Prince of Wales Brsiness Leaders Formon. Exhbibition open daily, 10.00 amm -8.00 pm in the Oak
Room, Park Lave Hotel. Picceadilly, Lotrdon W1.

Officinl opennes: 2nd February
Receppion:

| Charity Auction: |
| :---: |
| 7.00 pm |



| hich had gone steanily downatic relations with Taipei in <br>  timated the minitary would ve years and there would be ethain 200 civil afrciraft in The govermment also plans liberalise helicopter ownerdilitary - paving the way for ces. peritapp, this yeer. Tras: c congestion in Tziwan and owded domestic filotits 5 sug st that the helicopter busiIn stould fourrish <br> In the central city of Tailung, the government will ring cemtre, with an industry ark for coruponents. On Joly dustry Developpenent Centre sDC, 2 defence technology eg, will be spum off from the fence minastry into a state arporation run by the ecoAIDC produced the Ching. o DF Cindigenous Defence mment decided to develop ring the I2spog when Taiwan eapony from other goverentrs thae to diplamatic pines re from Belfing <br> This month, ADPC took a ask in \& venture. with Sikaker, to manufacture 700 S 92 olicopters worth US 8500 mm 20 ceat trin- ensine helicop tr will be made in Taizwan. |
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NTERNATONAL NEWS DIGEST
Senate set to ratify Start II
The US Senate was set to ratify the second Strategic Arms
Reduction Treaty yexterday three years anter the dital was irs Rectuction Treary yesterduy three years anier the dual waz It
negotieted Start II will cut the number of intercontinental



 misedre derence. Proposals miny go to a summint betaxeen


Philippine navy fights pirates

 vessel appparently fed No Philippine lives were lost.
In Beiling last night, Conna's foralgn ministy dented any
involvement
Last Pebrasry the two countries engaged in a beated war of portion of the Spraty Lssiands claimed by Manila The dispurtel


Record trade deficit for HK
Hong Kong posted its biggest trade deffcit last year, sparing
concems of a prolonged slowtown in the economy.


 of strategy.
One reason for the higher defict was heavy imports of
capital and Intermediate goods, mainly related to the constraction of an airport on Lantau islandid Exacerpationg the Trend was the relative weakness of the Eong Kang dollar, yeng much of the bije machinery imporst were bought trom
Louse Lucas, Hong Iona
Japan and German.
Indian rocket attack condemned




 ${ }^{2}$ Pabistari may tata axpeling Indian diplomats. $\begin{gathered}\text { Iteps over the incident, such as } \\ \text { Farhan Bokhari, Lsterncbed }\end{gathered}$

## THE RTZ DAVID WATT MEMORIAL PRIZE

This prize is a tribute to a man ridely regarded as one of the UK's outstanding writers, thinkers and political commentators.

It was introduced in 1988, following the tragic and untimely death of David Watt, to commemorate his life and work

To be eligible, entries must have been published during 1995 in English language newspapers or journals and must, in the opinion of the judging panel, have made an outstanding contribution towards the greater understanding and promotion of national or international political issues.

The 1996 Memorial Prize, which is $\$ 5,000$, is organised, funded and administered by RTZ to whom entries should be sent.

Full details are available from The Administrator, The RTZ David Watt Memorial Prize, The RTZ Corporation PLG, 6 St. James's Square, London SWIY 4LD.

Closing date for entries is 31st Marcb 1996.
Serious Fraud Office to continue prosecutions of senior directors. in spite of earlier not guilty verdicts

## Maxwell attacks decision for fresh trials




 cute Mre Robert Bumn a former Max.
well
group finance
director, on reil group finance director, on
grounds of fisitheath Defence law-
sers protested that any further prosesers protested that any further prose-
cutions mourd be oppresslice.
Afterwards. the two Maxwell
 brothers stood together to gire statee
ments ontride cout Mr lan Maxwal
saitt he mas "oaturally very pleased
 Marmell said his brother's prosecul
tion had been truntictive and only
brongta brooghth because his surname was
Maxrell
It is It is expected that the prosecutions Wils The earliest the first could start is
actober this yuar.

## Mobile phone growth 'could halve BT share'



Abbey
writ over Barings link
By Aison Smith,
linvestment
Correspondent TK bank Abbey National's
treasury operation has ispued writs against idividuals and Ry in whind its joint veature
with Raximgs was ended after with Rarings was ended after
whe collapse of the dek fer.
chant banking group m Yebrut chant banking group in Pebru
ary last year.
Abbey's action follows the

 pate in terius of the balances
pun accoouts
tare the jund io the loss of freat profits.
FTits mere lodged in the
Hipritcourt yesterday y against
Internationale Neder





KPMG ready to unlock its salary secrets





Hip Brits set to boost next cult movie

## Growing rift clouds Irish

 peace processThe Northern Ireland pence process was thrown into fresh
doubt asst night as sinn Fein ruled out particination in an elected body to pave the way for all.party nerguititions.
Amids
gigms of
of groving rift
 absointe-
Speaking after a meeting in Belfast with Ms Mo Mowlam,
shadow Northerm lreand secretary. Mr Adams accused the


 part of the necessary discussions."
Mr John Braton, the Trisb prime
 November that all-party talks would be convened by the end
of embruary
-That is what the Irish govermment stands on. We stand by

 Virgin weighs TV appeal
 Channel 5 Bradicasting
"An appeal is a matter that clearls we will consider." Mr
Brancon
 commerclal telerision regulatory body. had unlaurfully
allower channer Broactusting to enhance ist bid after the
apolications were submulted, or was unfair when it declded




 ppshing ahead, and said, sesternaz it \#as on schedule to
 Credit licence under threat Colorvision, the Liverpool-based television and video retaller
faces the loss of its consumer credit licences - the first $u$ usted UK company to do so.
Attion to yevoke the Hicances has been taken by the Office of
Eair Trading. which saxd the eroum had - among other thing
 tion on credid aye aement forms.
The move poses a theat tothe future of the business, which
employs about 700 peopile at 85 stores. The company's shares


Spending divides the sexes


## Former printers mark the revolution of ink and tears

By Robert Taylor, News lnternatiooal's move to its
fortress-like Wapping complex in London's East End 10 years agex this
weekend spelt the beeinning of the end for unton power in the national
newspapers and launched a revoln-
 for the new realiss" in Britain's
industral relations
Ony a zear earlier. the miners
bad been defeated after a prolonged


Mr Murdoch'a former printers plan
a low kee paprty toniegh to mark the



## Wiargin erosion eats away at e sainsbury





Persimmon may launch rights to fund Ideal buy

| nefruction Corrsespandemt | ture of cash and equity. If it makes a rights |
| :---: | :---: |
| Persimmon is next week expected to latiacb a rights | the past two montbs annorasced by a bousebuil |
| issme when it manounces | Berkeley thts week |
| of | ${ }_{\text {announced }}$ (73.1m to plans to raise |
| ding subsidiary of Tratal. |  |
|  | bor Westbury souzght |
| Becurr Homes, a | belp fund its 860.5 m |
| buther, has complaimed Tretalar has | purcbase of Clarke homes. |
| sider tas formol ofter for Ideal | do wait to |
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| Persimmon was eiv | to Luunch a co |
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| Trefalgar has sadd that $P$ | Ideal is the |
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NEWS DIGEST

## Gehe poised to

 bid for LloydsCebhe of Germany is expected shorty to laumch a bid for





## Abbot likely to win battle










## New contracts boost Aim












Meggitt disposals completed




Siebe launches recruitment drive
 Thee internationay controls and appliances manufacturer said





Kerry expansion in Europe
 sition of Cipiain apsciailis frech company




Fokker wins more time to find deal


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cern that its 1955 results would
suffer from esposiure to bonds isfer from exposure to boudd
she Fokker by saying
shis was for the most part bis was for the most part
untounded $\begin{aligned} & \text { mittes Andrew } \\ & \text { Fisher in Fruanfortit The Ger. }\end{aligned}$
 Ing DM on Tharsday.
Fokker's ontstanding
TMark guilder and Swiss Mark, guilder and Swiss verely depressed quoted at tealings yesterday, with
ices on sonior bonds at about
per cent to face value and per cent on Gace value and
boriunated bands an 12 per
at, writes conner Middel.


Olivetti ends controlling syndicate

| The syndicate of core shareholders controlling 0 olivetti, the computer group headed by Mr Carlo De Bene detti, announced yesterday it was dissolving itself <br> The end of the syndicate con trolling 20 per cent of Olivett performance will be much more closely monitored and shareholders could remove him if he fails to turn the group round A takeover of potentially also easier, althongh Mr De Bene- detti remains the single higgest |
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Indosuez to unveil revamp package



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Delays and price cuts put AmdahI into loss

## By Louise Kehoe San Francleco

Amiahi, the us mainframe
compter compang, reported
an wuexpected form thequater ampater compans, reported
an unepeetied forithquarter
loss as new prodrect delass and loss as new prod dect delass and
fierce price
compedinced
revenition






## British Borneo makes cash call for $£ 54 \mathrm{~m}$




GT Chile advises 10 action on offel
Amdiah's newer hasinesses,
ncilnding consulting services

## By Roger Taytor

2ad


The board of GT Chine Crowth
$\qquad$

Jardine boss
makes $\$ 1.2 \mathrm{~m}$
from options


options
mr Leach, who is also a
difector of Trafal gar
House



Revamped Rubicon shows 56\% advance

| Rabicon the precision |  |
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| cent to 53.84 mm on sales almo |  |
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| months to November 30. Host of the increase was due to con ibntions from Hieh Spee |  |
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| Production, the computer and |  |
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| That marked Rnhicon's |  |
| equipment husfiness into an |  |
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| Fhich it cermented last autumn |  |
| with the Egam takeover of Calder, the tonustrial materi- |  |
| Calder, the todostrial materi- |  |


| Calder added 8869,000 to Iits atitur just two weeks as <br> $t$ of the company. But Mr <br> exparned shareholders not <br> be masintained. <br> Group profits migbt have <br> no better still, had it not <br> arbanling production at Strathclyde, the metal <br> Strathclyde, the metal |
| :---: |

Frederick Cooper warns on profits



FINANCLAL TIMES WEEKEND JANUARY Z Z7JANUARY 281996
COMMODITIES AND AGRICULTURE


## COMMENT \& ANALYSIS



## When the countdown faltered

Lionel Barber on a week when the planned launch date of Europe's single currency was questioned from unexpected quarters


HETTERS TO TALE ED TTO
Number one Soithway, B, Lge, London SE E S


Emissions trade-off should not threaten developing countries' industrialisation

| Professor Graciela Chichilnisky's <br> article "The greening of Bretton Woods" (Business and the <br> a useful contribution to the provided <br> on how to address global wemate <br> in a cost-effective manner. <br> However, she raised the spectre <br> that by selling their future rights to <br> emit, developing countries could <br> bence the suggestion that <br> borrowing and lending rights to <br> emit may be more palatable than outright sale. The issue is serious, <br> but the dilemma is false <br> Since 1832 the United N <br> Development secretariat has <br> published a series of studies on the <br> development of a carbon dioxide |
| :---: |



Not something to laugh about


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 Vica-chairmar
MMangement
about that Antong James Dorman.
B8t Kew Green,
Richmond, Surry, UK

## Complexity of eliminating child labour no excuse for inaction




The country has an adequate
supply of adult laboorr. Family


|  | Man in the News - Scott McNealy |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Sur's rising bright lght |  |  |  |
|  | Louise Kehoe on the man behind the leading supplier of Internet servers |  |  |  |
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## The audit with a social conscience

Mark Surman looks at the background to the Body Shop's ethical evaluation


SS

 Brican's Jewish community,
fror the resimnition of the ethef
rabbi, Dr Jonation Sacks. rabbi, Dr Jonathan Sacks.
Sir stanley claims that $D_{\text {r }}$
Sacks has proved a poor leade


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Fear of being left out
Splits in UK Jewry reflect concerns for its future, says Andrew Adonis


Stanley Kalms bhut aboor fin
call for Dr Sacks to go move rapidy towards greater
inclusuvism which hiey regard
ism vial to the future of Juda-
ism
A ratalogue of incidents lies
kehina this week's explosion



Thenc came controversy over
a Jewish edication conference
last month Exactly what was





#### Abstract

individual conscience. But in the event only one United rabbi attended the Ton   healthy sign of 114 en ." says Rabi Rabbi Jacobs. Far wider isves are also at siake. Acrute tensions within . take. Acrate tensions withbin the Jewish community world wide have been engendered by wide have been engendered by the rspeli peace process, and were increased by the murder were increased by the murrier of Yitherak Rabin, the Irael prime minister, whose assassin claimed to be fulfiling rab-      and social terms, is becoming a Mediterranaenan California, in religious terms   versies are extreme manifesta- tionos of too longetrin, reletece trends. internecularisition , band the mattie withim the religious Jewish commanity about the degree -if any of concession from the orthodox  special passimen to an . Jive awish debates. thowever, neither or Most elements of the Jewish debate are nirirored in the Christian and Mosiem eamme pirtistian and Mosiem commutive bishons trixc vism of inentifice  or the attitude of of relieions leaders to divorce, abortion and homosexuality.  they are assiminating eway teand are not quite sure how to reverse the process.'


B




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 Sumis exitementypuirinis nutral mesere wid hasin mad

Lome monopolij fivestifitions





Chistopher Parkes on Mattel's offer to buy its big rival in the market for children's playthings
Barbie woos a reluctant toy boy
Christopher Parkes on Mater's offer to buy its iig ival in the market for chidcren's playthings
Barbie woos a reluctant toy boy












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[^1]

The Financial Times plans to publish a Survey on Franchising on Monday, March 4.
This survey will focus on areas such as research for potential franchises, explores sources of funding availabie and highlights the specialist heip available.
For more information, please contact
Lesley Sumner
Tel: +44 (0) 1718733308 Fax: +44 (0) 1718733064









FINANCLAL TIMES WEEKEND JANUARY 271JANUARY 28.1996
FT MANAGED FUNDS SERVICE



FINANCIAL TMMES WEEKEND JANUARY $27 /$ SANUARY 281996




WORLD STOCK MARKETS

financial times weekend january 27IJANuary 28199

## america <br> Amex gain gives major boost to Dow

| Wall Street | hedge fund selling，whis | Technology shares were mixed．The Nasdaq composite． | reporting fourth rings of 42 cents a | Latin America |
| :---: | :---: | :---: | :---: | :---: |
| Trading was volatile as equi－ | n on Wednescay，contion－ | Which is | share． |  |
| thes followed the bond mumiret， | neought out new buyers， | sector．was up 1 Lstat 1 at | Canada |  |
| York By midday most indic |  | technology index was up 0.3 |  |  |
| were posting yiodest gains， | year Treasury was up | per cent | Toronto edged hither in mid－ | directiom of dimestic inuerst |
| with bux chips substantialy | Much | rem | y | subcued The TCC mder was |
| American Express | ${ }^{\text {dee to }}$ American Expres cent | computer comme | nocan | SAO PAITO was mireted |
| Industrina Average wis | 硡 |  | Pla | atter a day＇s holidas by facther |
| stronger at 5.246 .46 ，whi | company undervalued，wh |  | ard quartar restuta | worree about the retarm of the |
| curse to break | led to grgestions that it |  | Op | 30 |
| Wedneaday．The Stan－ |  |  |  | － |
| modest 1.84 at 61885 ；and | sa3＇s |  | funeral home operator lost | t |
|  |  | mest |  |  |
| Coluope on the NYSE came to | reporting baalthy full－pear | baying the company for |  |  |
| ${ }^{2} 23 \mathrm{mam}$ shares． | earnings recemty．MeDonaid＇s s $1 \%$ stronger at $\$ 105 \%$ | much as $\$ 88$ a share． <br> Elsewhere，Hariey Davidson | ordering it to post a sezsm bond，might force it to | BuIzNOS AIRES was shighty |

## Shipping stands out as Denmark outperforms

## EUROPE

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LONDON EQUITIES



## Equities rally strongly to close up on the day



| tial retreat triggered by the over | at S |  | acquired |
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| che fell over a poinitaryd be | warning that current | showed a 13.7 decline, while the Mid | , |
| nees 1 | consensus for | 20 pditing force to the recovery | mistic about the markets pros- |
| of bonds. | being squeezed, was badly | trend late in the day was a fresh |  |
| There was also a deffrite Ce | the rest of the tood | yresterida focused on Thorn EMMI, |  |
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| peected money supply numbers texd. | its | grap se | poimted If nothing happens |
| ing to damage the market's already |  | Stamidard Charterest, the banking | Tum |
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| council meets |  |  | boosted by a big placing of Gramada |
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## Thorn rumours Bidd speculation


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Senior European figures stand by Emu start date UK grows confident of delay on single currency

Danish feta in danger from Brussels' gastronomic purity




Listing may be sought for TV venture Contimned from Page 1 $\quad \begin{gathered}\text { Mr Maine sid that, on these }\end{gathered} \begin{gathered}\text { and profits from the business }\end{gathered}$



Japanese industry leaders reject wage freeze call

## 

 2Fuma Evidw wix
Whole world in his hands


# Weekend FT 

The European Parliament is flexing its muscles. But Lionel Barber asks whether it can ever be seen as legitimate


## Power games in Europe





## Right still calls the tune

The English-speaking Left has no original thought to offer

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## $\frac{\text { The Nama of trime }}{6}$ <br> Oleaginous claims from P\&G



| a slight aftertaste. ch is conditional on a warntug aboat possible side-ffiects of olestra snacks snch as gie's crisps in the OS. the UK, the goverament's Advisory Committee has been ication for olestra for several s bat is not on the potot of cooking at the issne from the ppoint of consumer choice. the has come to let PsG put oleson the market, as long as the pany agrees to fumd extensive lar consumer will try anything but will be astonisheu olestra |
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## Simply the spice of life

Simon Walsh on how home cooking led to a $£ 20 \mathrm{~m}$-a-year business turnover

$\qquad$



Minding Your Own Business


 can I have tried to create

## Parliamentary power games in Europe

## How a Euro-law is made 1. Eircepean Con 2 First reading by European Pation 2. First reading by Exropean Parriament Opinion by simple:- <br> 3. Coun <br> 4. European Pariannent second reading MEPs must eatier trrse monthre.   <br> "I arived in 1979 and was front-line of legislation. The  ers coming throuch my door," $\begin{aligned} & \text { Precisely, say critiss. They } \\ & \text { says colins, "we are in the }\end{aligned}$ argue that the parliament's



## consultative powers only. Samland coumters that dis. pates over funding EUT foreigg <br> Samand counters that dis- police over funding ETI Toreign whether it should <br> come ont of nhationat should or the EU Eudget delayed $u$ urgent have  such as tha former Yugosiavia, forcing himo to step in The commission is not the commission is not the prob leam. "he says. The council is the enems. Collins agrees: "You cannot interyrit the European Union  As the Hact getes under way. Hanch 1 aware that too much backlash by member stater a  Brussels power game Buat the sturgie Durf the struggie for power over per purse sugests that the parliment's bid the parliament's bid for for reppectablity is serious. fike and tackuly teenajer. it an uruly teenager. .t will not stay.

Walking back to happiness
Clive Aslet wants to see fewer ramblers and more country walkers

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## A cult for romantics of every nationality



# Fun on both sides of the swing door 

Nicholas Lander gives the reaction to the FT lunch promotion - and prepares to read your comments



at to axpect Hes not just mnsic is one of the bigest
$\qquad$
 $\qquad$ Cookery
The rain in Spain whets the appetite for fish

Philippa Davenport is dazzled by the quality and variety of produce on offer

T
 , wan wiziz umder sentence of death. Now tha
landseape in ieprechaun treen end
the wape crashing ashore at Cadiz are sullen and grey.
In Britain and reland, this is a
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 the pavement tand taben outside the the
tapas bars are crowded between The fish The fish markets in Spatn were
pot on top form by local standards oiphany weekend, but to on an out$d$ the variety wo the fish on offer the ish were so freshly caugegt that they could nad not worn off ed breaz; the smell was as bring sead itself; Saliy odorous.
Sarcelonas market is deco.
ously rum by matrons, wikened by rabella Boyer matrons. her Menediterra. warts of the Womens smstitute ranin sested and pearled, tmmaciz ely coiffed, their painted nails Them Sanh mider caredo, not far oast, is similarly "momananed" by亚 market building is deceratively tle1 arrived, lass, as the market was


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broth cum finh stew that is if fuished
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sprinkle on some parsiey and lay the fink on some vearsley, and lay
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 otasta
To please my English love of Sevill e eranges Coragoba there cree prottys ceviche of s a callopiciousind
prawns, ufiog equal quantites of
each shalfish, chopped and mari-

 a smidgin of mincoed onionn capers
and parsley, tamped int ring
moulds and noud parsley, tamped into ring
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#### Abstract






Restaurateurs meet their Waterloo
Nicholas Lander on what's cooking around the station


## Bordeaux Wanted $=$ John Armit Wines Limited



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& \text { RICHARD HARVEY-JONES }
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Claret / Edmund Penning-Rowsell


## A taste for Pomerol



## The florist who wants to take on the world

Jim McCann tells Lucia van der Post how selling flowers by freephone to the American

consumer is helping him on the way to achieving. his global ambitions<br>-




 the Prada bags gone? Toting nappies, some
of them, says Tina Gaudoin



## Spade's ace is in the bag


 to mainstream American and
European consumers The
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 Colowed by Saks Fifth Avenue,
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## Tennis / John Barrett <br> Seles puts courage on display

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the remaitable Yugo-
slav-born Amer
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The champon here in 1931 , 92
and ' 38 , Seles amassed 21 ming Two weeaks. ${ }^{\text {ago }}$ she added
 forced har to miss the season-
ending Croll WTA Tour Cham
pionshipr last November.
wink run to 3 H


Sporting Profile
Soccer chief with a gift for translation
Huw Richards meets John Toshack, the coach from Cardiff who has had spectacular success in Spain

|  | Sebastian, appears to be where can relax. I enjoy the ififostyie and I like being so ciose to France Nothing greater has | when three good local players come through hut they're all right-sided midfielders. That's a real challenge to a <br> manager. And, one might |
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## Cowboys vs Steelers

From the home of the Redskins, Jurek Martin sizes up this weekend's Super Bowl teams

















Desidentiol
Winton Row, SW1
Individually designed town house set within exclusive
over 4 floors. Drawing rooms, dining room, master suite, Burton Mews, SW1
New mews house designed and constructed toa very high
patio, garage Newly granted lease Ef75,000 Burton Mews, SW1
Charming mews house quiety located in Belgravia, large reception, 2 bedroons, kitchen, b Pimilico, SW:
Raised ground floor 2 bedroomed flat with roof terrace reception, kichen, 2 bedroons, bathro
Belgravia Office: Tel 0171235 so88 Fax: 01718231013
Rare Mayfair Freehold Available $\mathbf{9 , 2 5 0}$ sqft


Eaton Square, SW1





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NEW ISLE OF WIGHT APARTMENT $£ 69,000$
Brand new 2 bectroom apaitment in kocary development, within 250 metres of the watiefritont and Cowes Town Centre, landscaped grounds, pivate paiking $£ 69,000$ : Irene Home
Adminad Gardens, Temmus Road,


| HARDELOT FRANCE <br> 2 bedroomed house modam - very low mainterance - adjacent to Les Pines Golf Course. Tel: 01959565306 |
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TUSCANY 40 minutes Siena, 5 minutus cottages in 2 accres park
16 acres arabo \& ilive,
prol, golf 15 km. pool, golf 15 km .12
Fax: 003968549712





Inthetracirs ofthelusty mineis

## Arnie Wilson tells Telluride's history of cowboys, Klammer, brothels - and some speedy Scandinavian

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 1 Colarado was nive indeed,
 It has been one of thics the has been one of those winters in near recoribibereking storns - bas at ite stion areas traditionully the poor
 Country resorts of Breckenridge. Key.
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deemed to be bish that we had
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## Gardening Sweet Winter Sweet

This scented shrub is a real treat in January, says Robin Lane Fox lthough the cold
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encourage ripening. weather
return, the pas
fortnight has rewarded anyone who plints rewarded and anyone
an eyje for winter pleasure. with an eye for winter pleasure,
Today you chanck out
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hranhhed shrubs up to six or
seven feet tall with pale yellow
 from the branches. often with
a cluster of redisht-purple
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They
cented one of twe mirarcully
 most of tis tural miracles, they
were fomd in China It would
be fhllifig to see them in the
wid - where there is also a
 88
 flowers are bigger and a much
brighter yellow. They are
much less fragrant than the ordianyy precox with the com
 A possible atternative is the
variety called lueve whose variety called lobens whose
inner petale are yellow instead
of redpule
colour press a furcactive this thingle
 Choose it in that nobobody would garden centre In leaf. it lo loks
vretty miserable, a bit like
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branches without Hower buds
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mistake
$\qquad$ Trelish the advice in an
often-reminted Completer oook
of Pruning, which bears the
 and to cut back the branches
seeverely fo dyly.
mer, and a wet sum-

| In warmer areas and south, the best answer is to plankt this wonderful shrub as a free standing bush. It then needs much less pruning, because ou to an unnatural wall. Judicious trimoming in March can keep it to about 5 ft in height and width <br> in poor soll, on the edge of a hard surfaced quadrangle without any special attention or rich compost, Grown hard and in tis divine flowers every single year. We have shaped it but it has had none of the experts' prescription for cutting back. <br> ne more sun to reach its branches in summer, the better date for warmer, Mediterranean gardeus. <br> Apart from patience, there is only one black spot Actually. it is not The Winter Sweet is rather prone to attack by the Coral Spot fungus which is extremely easy to identify. The wood-dies and shows ittle all over the place. If they appear, take the Winter Sweet out and reckon it to be a failed experiment. <br> Otherwise, think beyond walls; ignore most of the alow a hush to develop its own irame work in a dry. sunny pass. but the result changes early winter every year. one of uary far from dark and misera- ble. |
| :---: |







## MOTORS <br> DINO FERRARI Chassis number 152. Private sale, for further dotazils of this sadassic car please contact car <br> TelFax on 01730260962

## A refined son of the monster

town's ilveliest nightspots. Crested Butte bas fine cest lifitserved extreme sksurg in
North America, and hosta the annual North America, and hots the amnual
American extreme skting champlom
ships. " The miners were made to take a bath before visiting the girls and as there was only one bathtub in town, its owner made a fortune
$\qquad$ staing at Gold Hill and phenomenenal hump sking on Kant Makm, Mam-
moth and The Plunge, where, if you
pause on it lower sections, as youn
 champion Thame Youth of Olympic
the richly
colourai weat yon whil see Telurides solourad weath
glinting between your skls.

Motoring/Stuart Marshall

 - be



Prenilea power dallerer and
 ${ }_{1}$ citit mispenion virtanly











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## On top of the world in a $£ 33$ m penthouse



AVode was sauseckings.
a plastict
sinc through

 which passes in Manhattan for a
Fremch Chateau with ale gieming
copper tower overlooking Central
Park

 lian woraan who has the top three
foors. and a room. bly enough to
 Thas evening over fing.er in
Cate Pieme, where the band
play


 magnate had Anstraed on pububsting
papry tor that many on honoted a
the King and Queen of Romanaia of

 \$som (5semm), it is probably thia most
expensive pad on the Manhattan
market.
 can, Charles the backing of such fanancian with
 ton, Walter Chrysier and Peter Prie
lingumyen tivent bust in 103 and
was bought ty Jean Pat Getry, the was bought by Jean Paul Getty, the
oll bilionanire Getty papid s.5. for
the
 verted it into a cooperative.
The Pierte is stin a co-pperatio




## An invitation <br> to heaven







airant There aro now bere pix

 ribesenger soud evold 2 all orem on onat ridinam yid mand
 and werkon

 and

 US cities. One would do anything to

 he extent of spending a whole
weekend working out the best wyy
o achieve this.



Or stretched out in comfort on a flying bed Paul Betts flies the Atlantic four times in five days in an

Wtest Brish Airways hew first class facilite

$\qquad$




 :



OSir Andrew Lloyd Webber is celebrating a milestone, writes Antony Thorncroft
$\qquad$

Uwixisitisw


 $\underset{\text { tion on }}{\substack{\text { tion } \\ \text { tion } \\ \hline}}$ Hon
Kcutsura Punakoshd
scuiptor now, Japanese - Sculptor now, ait 4t, mish is a Japananese
 the Venice Biexnale of 1988 , wheon bis
work was show in the Japanese Pavil-
toon that he otractel ion that he attractect
national attention
 reputatuon He is represented in only
one pubbic concertion in the $\overline{\text { Un, }}$, the Met. ropoitan Museum in New York; ard
only one in Earope, the Lidwis Museum at calogne. hhis exbibititon at
Annely Jdia is only his second show tn
Bititin. Bitain.
Given the manifest quality of the

 thiere Were Funakoshi an antist of dibs-
tinctive Japanase quality. his work
steped in that anclent and recondite
 wortd.
The fact is that the reference, iby
association and spiritual affinity ir not associrect quotation, is to European and
by
spectif specificaly Itraiian votive and memorial
scalyture of the Renaissace No artist scalpture of heuld raject entirely the the
cant no shour in which he erew up, and there
culturin to

 and a celebration of material, that
together one can only can japanes.
For all that, he is an artist of





## Renaissance from the east

William Packer admires the work of the


| success in Evita did wonders for the becalmed box office. Then the open ing was delayed by e fire, and the | each new performer) froxn the start. Three of the 16 -strong orchestra | production it deserved in 1972 and this time roumd it will be rougher, |
| :---: | :---: | :---: |
|  |  |  |
| got to see the end of the sho | 1981 | He is also excited at the retum of |
| d | There have been dozens of other |  |
|  |  |  |
| ,on | She oriemal Atthough it is uniliely | si- |
|  | that any other musical will over- |  |
| csuse commercially: a special box |  |  |
|  |  |  |
|  |  |  |
| for eight years without |  | In spite of all this work - Sir |
| openin | UK'a largest. theatre, the | An his shows while leaving the inancial control of his Really Use |
| s delayed | also overhaul Cats as a mon- | fal |
| fire, and |  | sion, horses, and his old, art This |
|  |  | mo |
|  |  |  |
| rst-night | ac | year for $\$ 29.2 \mathrm{~mm}$, on loan at the |
| audience neve |  | Natio |
|  |  | Teara |
| got to see |  |  |
| the end | sioniers It even has some artistic |  |
|  | Cats gave Sir Cameron creative |  |
| single unsold seat and even last |  | first 'preRaphaeliti' ${ }^{\text {a }}$ - by which |
|  |  | he means an earty disthcentury ond |
| ' soats | dencee Aftor Cats Sir Andrew could | the 19th-century PreRaphaelite |
| acrapied |  | Brothertood is untralled |
| in London alone ana has given |  |  |
|  |  |  |
| Blessed, Peul Nicholas, Bonnie | ${ }^{\text {th }}$ | m |
|  |  |  |
|  | May and lis lutes work |  |
| Str Andrew keeps e regular eye |  |  |
|  | Wind, which is planned forr Broais |  |
|  |  |  |
|  |  |  |
|  |  |  |
| tuck with his cat suit (changed for | superscar. He feels it never got the |  |









 side are all painted, of course, in
that rexaissance tradition and all aged a bith here and there a little worr anid
fanded to take off any hate of prostine freshness. And Fanakoshi's growing
interest in the surreal tis given
ppen
 and aft The odd thing is that such
quirks and diversions by tro means
detract from the essential realism of Dit

 to deception - in other words the fact
that we that we koow fan weell they nothin
more than carved and painted wood
that these carvings move us so much
 way return ours to us. There is no otrick
We tanow from the poet that truth is
not to be distigeuished trom beauty


 they might do were we to come upo
them hige above venotian altar, con
treed in dust - which is





George stubs out his cigarette and makes kind of snorting noise in his throat and settles. back into his chair to watch Bunty making his ap of tea (well, this is 1959). He clears his throat and spits into his handkerchief just as sunty puts the cup end-saucer in front of him with a glazed expression on her face. This is he expression she wears when she picks up George's socks, handkerchiefs and underpants wearing rubber gloves) and drops them into bucket of Dettol to soak before they are allowed to join the rest of our barely-sullied washing in the English Electric
from Behind the Scenes at the Musecum
ublshed by Black Swan © 16.9

Congratulations to Kate Atkinson winner of the 1995 Whitbread Book of the Year Celebrating the best contemporary

## Religion in the hot seat




Prondy scrent programmes Yeaturing such questionahle
figures as mauriec Cerullo and
the ranters who fill so much the ranters whi fill so much
time on American cahle
 ELeryman ts one of those
BBC serdes which. withont
fics
 credit. contimnes year after
'Everyman' on BBC reveals what a flap the CCE channel has caused in the dovecoat of religious broadcasting
excellent. in one particular
area. Others inclnde Horizom area. Others inclnde Horion,
The Motene Program me and
Assignment On many ethical
 single retigionsus doctrine is
erucial, Everyman has done
 However, tomorrow's
programme reveals sims that
the series comes ont of the




## Success story with

 dark undertones$\qquad$

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Sourney series of Sentime Journey she
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shipped holy shipped holy man (David Jas
in a fright wig and on oran
frock) eclipsed those of frock) eclipsed those of the
gwide the BBC shy
with her at the licence-payer's expense Smith is an ex-
Arthur somic whose contin.
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the threatened levitation of a
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holy man, Cole
havatar becomes aviator" (not $\qquad$



Music / David Murray

## Bruckner glows
















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with his solist
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ished affectionate sympathy ished alfectionate symper hy
mosical perception not piet
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## Ambache

Ghamber Orchestra \& Ensembil is developing the membership of its Board of Non-Executive Directors. Sponsorship \& Business help for the pioneers of

ATST

FINANCIAL TIMES WEEKEND SANUARY Y7JJANUARY 281996
 James Morgan

## Keeping the all-important:prospect alive

 H=2 Spain's foreit
 italy
Ker
Spata
Sere

 not the first time we have hearad
this. hat now more people aree.
The mood led $I e$ Figare tiv iden-

What the single currency project needs now is a lengthy exeresedofrobfasedationatuduistortion to sustain it

## For the love of endangered species <br> Lucia van der Post meets zoo-keeper John Aspinall

J
 tuink they're lost but they are
unfaschiononhe..'
Rearyuard ections Rearguard ections are his
forte, almost you could say his
haicon dizt raison dietre. Just now he is
roaring like an old lion roaring like an old lijon
because be has two reargyard
actions on his hande actions on his hands. M . bis drame exp thosse "his inevita. difficulteses and just now the
natural, aninal wortd and the Zalural. animal wortd and the
Zulu nation are both in in
troule They both fisk e exine trouble They both risk extare-
tronh seem to spend rylife
tratog to protect the unprotect. Hole has his back to the wall,
and he koows it But that is not poing to stop passions and belieets theat reason so logeic that he herydy beyonod prac ticaitles. need of rational explanatlons, affairs. It is merely the under affairs. It is merely the under
taker hat you serad th a ather the battle to explain the lopic op
the affair Instinct and mein the affair mostitcte and preijuCaution, it yeims, is no
virtue Aspinall cares greatly for. Nor is carefuly moderated
frement ergument. "We've' evolved to
respond instlactively not rationally. Atrer alk primitive man almost instantaneously other. Both his passions arosa so so
spontaneously and early in his
fif the life that theif rarkinus are mps.
terious even to him It wase pair of baiffrown
tigers kept by a friend of his indla that first aroused the interess of the infant A Appinall ever. and had some money that hiack Capuchines monkey and a pair of Himalayan black bears
which he kept in the garten of
his $L$ ondon





## Peter Aspden

## Sport's arena: sofa or stadium?


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## Weekend Investor

Wall Street US buy-back plans gain momentum
Companies are buying billions of their own shares. Maggie Urry finds out why


## City plays the takeover game <br> Martin Dickson charts a path through the rumour mill



## Barry Riley

## Musing over the muesli

The strategist returns - and picks his winning game for 1996

T70 the Dorchester one
moraing this week









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## U11



Offshore managed funds and UK managed funds are listed in Section One



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[^1]:    FUTURES PAGER
    

